

NORTHWEST  
HEALTHCARE

EXHIBIT 12

DATE 2/3/11

HB 305

January 28, 2011

Fax Number: (406) 444-4825

Dear Senators and Representatives,

I am an employee of Northwest Healthcare in Kalispell, Montana, the largest employer in northwest Montana. I write to urge you to oppose House Bill 305. This legislation repeals property tax exemptions for Montana hospitals including Kalispell Regional Medical Center, and our nursing home, Brendan House. If enacted, this legislation will mean a \$2 million increase in our costs to care for patients.

As you know, the Flathead struggles under nearly 12 percent unemployment which continues to climb. Every year in exchange for property tax exemptions, NWHC provides charitable care to people who meet charity guidelines. Each year NWHC distinguishes itself as a good neighbor in the Montana Attorney General's Report on Community Benefit by Hospitals. Last year the cost of charity care alone was nearly \$4 million and in 2011 this cost is projected to exceed \$5 million. Yet, at this unprecedented time when other hospitals are laying off health care workers, we have worked hard to implement no lay-offs, earning a one-percent merit increase for our employees and are still working hard to expand our campus to create even more good paying jobs.

We appreciate your hard work and public service, and now more than ever, we need your support and encouragement. Please work with us, to protect our local economy, working people and families. Support jobs and growth in Northwest Montana and oppose House Bill 305 and all similar legislation.

Sincerely,

*Randy Demour*  
1340 Willow Glen Drive #7  
Kalispell, MT 59901

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

Vicki Bagley RT

13826 Pine St  
Bigfork, MT 59911

A grateful employee of Northwest Healthcare, Kalispell, Montana

Northwest Healthcare | 310 Sunnyview Lane | Kalispell, Montana | 59901 | p (406) 752-1724 | f (406) 756-2703 | [www.nwhc.org](http://www.nwhc.org)



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Sincerely,

*Patricia Slicker*  
1500 Pleasant Valley Drive - Marion, MT. 59925

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Lon Eason MSW*  
711 3rd Ave E  
Kalispell, MT 59901

A grateful employee of Northwest Healthcare, Kalispell, Montana





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Sincerely,

*Robert G. Nunn*, CHAIRMAN  
88 BROADWAY, WHITEFISH, MT 59937

A grateful employee of Northwest Healthcare, Kalispell, Montana



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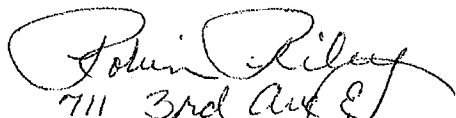
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Kalispell, MT 59901

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Sincerely,

Tom Sturzen 1-26-11

816 Greenridge Dr. Kalispell MT 59901

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Melinda Fields RN*  
*PO box 377*  
*Fortine, mt. 59918*

A grateful employee of Northwest Healthcare, Kalispell, Montana

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Sincerely,

*Nancy Porter*

*1058 2nd St. W.N.*

*Columbia Falls, mt 59912*

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Dear Chairman Blasdel, Members of the House Taxation Committee and the Flathead Legislative Delegation,

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Liz Ryan  
1525 Three mile Drive  
Kalispell, MT 59901



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Sincerely,

*Karen Thorley, RN*  
*6869 Farm to Market Rd.*  
*Whitefish, MT 59937*  
A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Lou Mitchell RN*  
140 Good Country Rd  
Kalispell, MT 59901

A grateful employee of Northwest Healthcare, Kalispell, Montana





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Sincerely,

A handwritten signature in cursive script that reads "Ronda Adams".

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Jedie Porter*  
399 Ponderosa Lane Kalispell

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Angelina Conn*  
1800 Conn Rd.  
Columbia Falls, MT.  
59912

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Mark Allen PT DCS*  
*219 Deerfoot Trail, Kalispell, MT*

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

Gail Steele, OTR/L  
714 3rd Ave E  
Kalispell, MT 59901

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Heather Mackerstadt*

*33 Glacier Circle  
Kalispell, MT 59901*

A grateful employee of Northwest Healthcare, Kalispell, Montana



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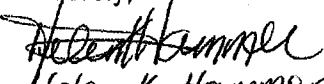
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Sincerely,

  
Helen K. Hammer  
2420 Whitefish Stage  
Kalispell, MT 59901

A grateful employee of Northwest Healthcare, Kalispell, Montana

1/26/11

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*Donna R Borch*  
Sincerely, *169 Greenbriar Dr.*  
*Kalispell, Mt 59901*

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*Karen Cochran*  
2248 Mission Way  
Kalispell, mt 59901

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

**Fax Number: (406) 444-4825**

Dear Senators and Representatives,

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Sincerely,

*Sharon L. DeVall* 503 Birchwood Court  
Kalispell, Mt. 59901

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Debra Conway*  
P.O. Box 1577, Bigfork MT 59911

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

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A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

*Marlene L Carter*

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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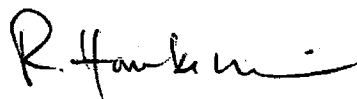
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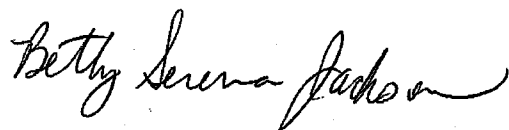
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Sincerely,

*Shelley Graham, CLS, MT (ASCP)*

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

Ruth A. Reetz

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

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A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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A grateful employee of Northwest Healthcare, Kalispell, Montana

Northwest Healthcare | 310 Sunnyview Lane | Kalispell, Montana | 59901 | p (406) 752-1724 | f (406) 756-2703 | [www.nwhc.org](http://www.nwhc.org)





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Sincerely,

*Deborah Gilham*  
*Deborah Gilham*

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Rick Greer*  
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**A grateful employee of Northwest Healthcare, Kalispell, Montana**



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Sincerely,

*Duane Sanford*  
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A grateful employee of Northwest Healthcare, Kalispell, Montana



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*Adam AspenLieder*

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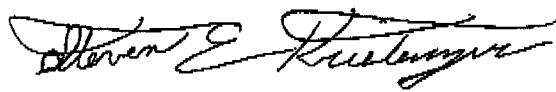
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Steven Krietemeyer

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Sincerely,

TREVIS D. WATERS

A grateful employee of Northwest Healthcare, Kalispell, Montana



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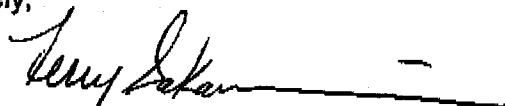
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Sincerely,

Terry Sakariason

A grateful employee of Northwest Healthcare, Kalispell, Montana



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We appreciate your hard work and public service, and now more than ever, we need your support and encouragement. Please work with us, to protect our local economy, working people and families. Support jobs and growth in Northwest Montana and oppose House Bill 305 and all similar legislation.

Sincerely,

Perry Gates

A grateful employee of Northwest Healthcare, Kalispell, Montana





January 28, 2011

**Fax Number: (406) 444-4825**

Dear Senators and Representatives,

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Sincerely,



*Chad Wermer*

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

Fax Number: (406) 444-4825

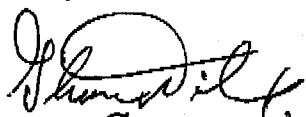
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Sincerely,

  
Glenn Wilcox

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

  
Ed Owen

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

  
Benjamin Allen

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

**Fax Number: (406) 444-4825**

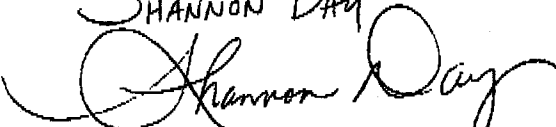
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Sincerely,

SHANNON DAY  


**A grateful employee of Northwest Healthcare, Kalispell, Montana**



January 28, 2011

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Sincerely,

A handwritten signature in dark ink, appearing to read "Mark T. Chittwood". The signature is written in a cursive, flowing style.

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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January 28, 2011

Fax Number: (406) 444-4825

Dear Chairman Blasdel, Members of the House Taxation Committee and the Flathead Legislative Delegation,

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Sincerely,

A grateful employee of Northwest Healthcare, Kalispell, Montana

Northwest Healthcare | 310 Sunnyside Lane | Kalispell, Montana | 59901 | p (406) 752-1724 | f (406) 756-2703 | [www.nwhc.org](http://www.nwhc.org)





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Northwest Healthcare | 310 Sunnyview Lane | Kalispell, Montana | 59901 | p (406) 752-1724 | f (406) 756-2703 | [www.nwhc.org](http://www.nwhc.org)



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Sincerely,

*Pat Wilson*  
*Executive Director*  
*Educational Services*

A grateful employee of Northwest Healthcare, Kalispell, Montana

Rep. Blase



January 28, 2011

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Sincerely,

Kathleen Constantine

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in cursive script that reads "Leslie Windauer".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in cursive script that reads "Cindy Habel".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in black ink, appearing to read "Dana J. Hansen", is written over a faint, circular embossed seal or watermark.

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in cursive script that reads "Jana Russell".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

*Theresa Cole, RN, C*

A grateful employee of Northwest Healthcare, Kalispell, Montana





January 28, 2011

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Sincerely,

*Denise M. Worthington* CNA

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

Heidi J. Marcum LPN

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in dark ink, appearing to read "Jo Ann Enant". The signature is fluid and cursive, with a large initial "J" and "A".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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1-26-11

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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We appreciate your hard work and public service, and now more than ever, we need your support and encouragement. Please work with us, to protect our local economy, working people and families. Support jobs and growth in Northwest Montana and oppose House Bill 305 and all similar legislation.

Sincerely,

A handwritten signature in cursive script that reads "Janice A. Word".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

Fax Number: (406) 444-4825

Dear Senators and Representatives,

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A handwritten signature in black ink, appearing to read "M. Mall", is written over a horizontal line.

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

A handwritten signature in dark ink, appearing to read "Brad Smith", is written over a faint, larger signature that is partially obscured.

A grateful employee of Northwest Healthcare, Kalispell, Montana





January 28, 2011

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Sincerely,

Shawn F. Maguire  
*Shawn F. Maguire LPN*

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

Shirley Fleming  


A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

*Colleen Karper, RN*

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Becky Fewlass*

**A grateful employee of Northwest Healthcare, Kalispell, Montana**



January 28, 2011

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Sincerely,

A handwritten signature in black ink, appearing to read "Phil Burton". The signature is fluid and cursive, with a long horizontal line extending from the end.

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in dark ink, appearing to read "Kristine Hight RN". The signature is fluid and cursive, with the "RN" at the end being more distinct.

A grateful employee of Northwest Healthcare, Kalispell, Montana



**NORTHWEST  
HEALTHCARE**

January 28, 2011

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Sincerely,

*K. Knutson, RN*

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Michelle Auger*  
Michelle Auger

A grateful employee of Northwest Healthcare, Kalispell, Montana

January 30, 2011

Representative Don Roberts  
Montana House of Representatives

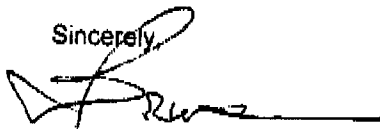
Dear Don,

On this coming Thursday at noon, we will hold the second of our legislative teleconferences with the Billings business community. It will be held in room 105 which is on the lower level in the Old livestock Build next to the Capitol. We were able to get a much larger room so it will be more comfortable than the first one. We will have lunch ready for you when you get there. We filled the room in Billings and had an excellent dialogue.

On this coming Friday at noon, we have a presentation by Dr. Scott Rickard and Chuck Tooley on the Tax Increment Finance Districts independent study that was commissioned by the City of Billings, Yellowstone County, Big Sky EDA, the Billings Chamber, the Billings and Montana Realtors, City of Laurel, the Billings Industrial Revitalization District, League of Cities and Towns, and the Montana Planners Association. This presentation will be in room 102 in the Capitol and we will have lunch for you. The presentation should answer a number of questions that have come up over the years about the value of Tax increment Financing Districts.

We hope that you will be able to attend both of these luncheons.

Sincerely,



**Bruce MacIntyre**

**Director, Government Affairs**

*Billings Chamber of Commerce/Convention & Visitors Bureau*

815 So. 27th Street/P.O. Box 31177

Billings, MT 59107

Phone: 406-869-3723

Fax: 406-245-7333



815 South 27th Street / P.O. Box 31177 / Billings, MT 59107-1177  
ph 406-245-4111 / f 406-245-7333 / [www.billingschamber.com](http://www.billingschamber.com)

**it's  
Billings**  
Billings Chamber of Commerce  
Convention and Visitors Bureau



January 28, 2011

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Sincerely,

*Kathleen Linney P.T.*  
KATHLEEN LINNEY, P.T.  
(406) 751-6416

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

*Ashley M Roberts*  
Ashley Roberts, CPHT

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

A handwritten signature in cursive script, appearing to read "Barbara Miller".

A grateful employee of Northwest Healthcare, Kalispell, Montana





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Sincerely,

*Donna L. Koester*

A grateful employee of Northwest Healthcare, Kalispell, Montana

**NORTHWEST  
HEALTHCARE**

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Sincerely,

Ashley Eken 1-24-11

A grateful employee of Northwest Healthcare, Kalispell, Montana

Northwest Healthcare | 3105 Sunnyview Lane | Kalispell, Montana | 59901 | p (406) 752-1724 | f (406) 756-2703 | [www.nwhc.org](http://www.nwhc.org)



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Sincerely,

*Ellen Lehman*

- Ellen Lehman -

A grateful employee of Northwest Healthcare, Kalispell, Montana

Northwest Healthcare | 310 Sunnyview Lane | Kalispell, Montana | 59901 | p (406) 752-1724 | f (406) 756-2703 | [www.nwhc.org](http://www.nwhc.org)



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Sincerely,

*Janice Hedeman*  
1-26-11

A grateful employee of Northwest Healthcare, Kalispell, Montana

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Angelita Riska



January 28, 2011

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Sincerely,

*Judith Mathis MS CC-SLP*

A grateful employee of Northwest Healthcare, Kalispell, Montana





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Sincerely,

Deborah Drub 1-28-11

A grateful employee of Northwest Healthcare, Kalispell, Montana

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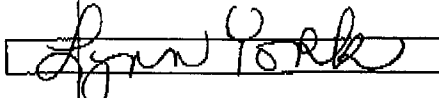
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Enter your name and click to send as En



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Sincerely,

*Sandy Reichhoff*

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

A handwritten signature in cursive script that reads "Tracy Mower".

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Christine Smith*  
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A grateful employee of Northwest Healthcare, Kalispell, Montana



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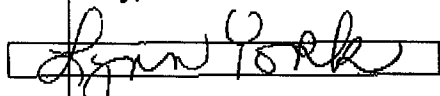
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Enter your name and click to send as Err

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Sincerely,



Peggy Perkins  
213 Tronstad Rd  
Kalispell, MT 59901

Montana

A grateful employee of Northwest Healthcare, Kalispell,

NORTHWEST  
HEALTHCARE

January 28, 2011

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Sincerely,

*Kara Solum*  
Kara Solum RN

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Aileen J. Eakins*  
*Registration / Scheduling Supervisor*

A grateful employee of Northwest Healthcare, Kalispell, Montana



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**ADMINISTRATIVE SERVICES**

310 Sunnyview Lane  
Kalispell, MT 59901  
(406) 752-1724

<b>TO:</b> Chairman Blasdel		<b>TELEPHONE:</b>
<b>FIRM:</b>		<b>FAX #:</b> 406 444 825
<b>FROM:</b>		<b>TELEPHONE:</b>
<b>DEPARTMENT:</b>		
<b>DATE:</b> 1/27/11	<b>TIME:</b> 1:13 pm	<b>FAX#:</b> 756-2703

**TOTAL PAGES SENT (INCLUDING COVER SHEET):** 2**MESSAGE:**  

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We appreciate your hard work and public service, and now more than ever, we need your support and encouragement. Please work with us, to protect our local economy, working people and families. Support jobs and growth in Northwest Montana and oppose House Bill 305 and all similar legislation.

Sincerely,

A handwritten signature in cursive script that reads "Robin Lange".

A grateful employee of Northwest Healthcare, Kalispell, Montana



NORTHWEST  
HEALTHCARE

January 28, 2011

**Fax Number: (406) 444-4825**

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[www.nwhc.org](http://www.nwhc.org)

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A grateful employee of Northwest Healthcare, Kalispell, Montana

Kimberley Maxwell www.nwhc.org



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A handwritten signature in cursive script that reads "Spring M. Libby".

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

A handwritten signature in cursive script that reads "Heather Hagelmaier".

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

A handwritten signature in dark ink, appearing to read "Dana Oly", is written over a large, light-colored circular mark.

A grateful employee of Northwest Healthcare, Kalispell, Montana



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THANK YOU

Sincerely,

A handwritten signature in black ink, appearing to read "Mark Fink".

MARK FINK, PT

A grateful employee of Northwest Healthcare, Kalispell, Montana





January 28, 2011

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Sincerely,

A handwritten signature in cursive script that reads "Kathy Sick".

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Harriet Agui-Schach*  
4/27/11

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

A handwritten signature in cursive script that reads "Kelli Kruemer".

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

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A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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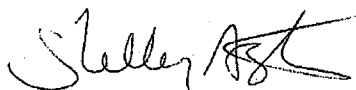
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Sincerely,

A handwritten signature in dark ink, appearing to read "Dustin G. Brown", is written over a horizontal line.

A grateful employee of Northwest Healthcare, Kalispell, Montana

**NORTHWEST  
HEALTHCARE**

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Sincerely,

*Bonnie Eckert, Manager of Education*

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Amber O. Norburn, President*

A grateful employee of Northwest Healthcare, Kalispell, Montana

Northwest Healthcare | 310 Sunnyview Lane | Kalispell, Montana | 59901 | p (406) 752-1724 | f (406) 756-2703 | [www.nwhc.org](http://www.nwhc.org)





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Sincerely,

*Paula H Sandman LW*

A grateful employee of Northwest Healthcare, Kalispell, Montana

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Sincerely,

*Katharine L. Ludwig*

A grateful employee of Northwest Healthcare, Kalispell, Montana

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Sincerely,

Roxanne Taylor

A grateful employee of Northwest Healthcare, Kalispell, Montana

Northwest Healthcare | 310 Sunnyview Lane | Kalispell, Montana | 59901 | p (406) 752-1724 | f (406) 756-2703 | [www.nwhc.org](http://www.nwhc.org)



January 28, 2011

**Fax Number: (406) 444-4825**

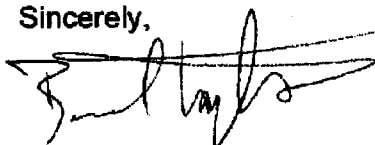
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Brad Taylor

A grateful employee of Northwest Healthcare, Kalispell, Montana

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*Dannia Bates*

A grateful employee of Northwest Healthcare, Kalispell, Montana

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Sincerely,

*Deborah Boiko*

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Sincerely,

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A grateful employee of Northwest Healthcare, Kalispell, Montana



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A grateful employee of Northwest Healthcare, Kalispell, Montana





January 28, 2011

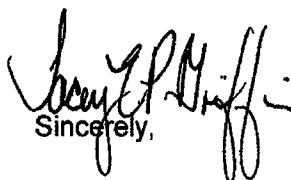
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We appreciate your hard work and public service, and now more than ever, we need your support and encouragement. Please work with us, to protect our local economy, working people and families. Support jobs and growth in Northwest Montana and oppose House Bill 305 and all similar legislation.

Sincerely,

A handwritten signature in dark ink, appearing to be "Z. R. O.", written over a horizontal line.

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

**Fax Number: (406) 444-4825**

Dear Senators and Representatives,

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A handwritten signature in black ink, appearing to read "Sue [unclear]", with a small flourish at the end.

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A grateful employee of Northwest Healthcare, Kalispell, Montana

*Visa Carter 1-26-11*



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Sincerely,

A handwritten signature in cursive script that reads "Jamara Barrett".

A grateful employee of Northwest Healthcare, Kalispell, Montana





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Sincerely,

*Alison Cox PT, DPT*

A grateful employee of Northwest Healthcare, Kalispell, Montana

**NORTHWEST  
HEALTHCARE**

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Sincerely,

Laurie C. Blasingame

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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**A grateful employee of Northwest Healthcare, Kalispell, Montana**



January 28, 2011

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A grateful employee of Northwest Healthcare, Kalispell, Montana



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A handwritten signature in black ink, appearing to read "Barkut W. Wells". The signature is fluid and cursive, with a large loop at the end.

A grateful employee of Northwest Healthcare, Kalispell, Montana



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A handwritten signature in black ink, appearing to read "Kelly J. Hunsley". The signature is fluid and cursive, with a large initial "K".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

**Fax Number: (406) 444-4825**

Dear Senators and Representatives,

I am an employee of Northwest Healthcare in Kalispell, Montana, the largest employer in northwest Montana. I write to urge you to oppose House Bill 305. This legislation repeals property tax exemptions for Montana hospitals including Kalispell Regional Medical Center, and our nursing home, Brendan House. If enacted, this legislation will mean a \$2 million increase in our costs to care for patients.

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Sincerely,

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Sincerely,

A handwritten signature in cursive script that reads "Linda Frederick, R.D.".

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Sincerely,

A handwritten signature in black ink that reads "Holly Tucker, RD". The signature is written in a cursive, flowing style.

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Sincerely,

*BSA Roy, Ph.D*

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Sincerely,

A handwritten signature in cursive script that reads "Samantha J. Fierit".

A grateful employee of Northwest Healthcare, Kalispell, Montana

NORTHWEST  
HEALTHCARE

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A grateful employee of Northwest Healthcare, Kalispell, Montana

NORTHWEST  
HEALTHCARE

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Sincerely,

A handwritten signature in black ink that reads "Nicole Lench". The signature is written in a cursive, flowing style.

A grateful employee of Northwest Healthcare, Kalispell, Montana

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HEALTHCARE**

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Sincerely,

*May D. Hillard*

A grateful employee of Northwest Healthcare, Kalispell, Montana



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HEALTHCARE

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Sincerely,

*Doene Conklin*

A grateful employee of Northwest Healthcare, Kalispell, Montana

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HEALTHCARE**

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Sincerely,

*Amy Tag RT(R)*

A grateful employee of Northwest Healthcare, Kalispell, Montana



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*C. Bench RT(R)*

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Sincerely,

A handwritten signature in dark ink, appearing to read 'Krista Weyrauch'. The signature is fluid and cursive, with the first name 'Krista' written in a larger, more prominent script than the last name 'Weyrauch'.

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A handwritten signature in black ink, appearing to read "D. A. Kroft", is written over a horizontal line.

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A handwritten signature in dark ink, appearing to read "Gerald Denton". The signature is fluid and cursive, with the first name "Gerald" being more prominent than the last name "Denton".

A grateful employee of Northwest Healthcare, Kalispell, Montana





January 28, 2011

Fax Number: (406) 444-4825

Dear Senators and Representatives,

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Sincerely,

*Ben Reddish* R.T. (R) (CT)

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

  
Matthew Lawlor - R.T. (ARRT)

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

A handwritten signature in cursive script that reads "Susan Palmiter".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

**Fax Number: (406) 444-4825**

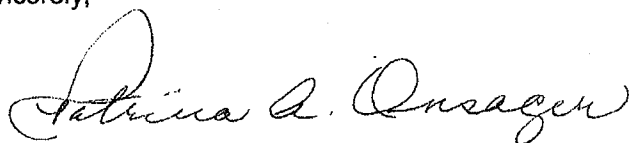
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Sincerely,

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A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

A handwritten signature in black ink that reads 'Bree E. Hoern RT(R)'. The signature is written in a cursive, flowing style.

A grateful employee of Northwest Healthcare, Kalispell, Montana

**NORTHWEST  
HEALTHCARE**

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[www.nwhc.org](http://www.nwhc.org)





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Sincerely,

A handwritten signature in dark ink, appearing to read "William R. Boyd". The signature is fluid and cursive, with a large initial "W" and "B".

William R Boyd

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in cursive script that reads "Sandra Swanson".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

*William R. Boro*

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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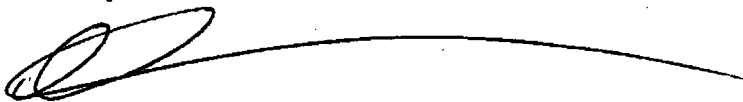
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Sincerely,



David C. BRABHAM

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

VAL SIMON

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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A grateful employee of Northwest Healthcare, Kalispell, Montana



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**NORTHWEST  
HEALTHCARE**

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Sincerely,

A grateful employee of Northwest Healthcare, Kalispell, Montana

www.nwhc.org



January 28, 2011

**Fax Number: (406) 444-4825**

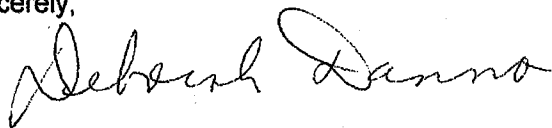
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A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

A handwritten signature in black ink, appearing to be "Wil...". The signature is fluid and cursive, written over a horizontal line.

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Sincerely,

A handwritten signature in dark ink, appearing to read 'Linda Chandler'. The signature is fluid and cursive, with a large loop at the beginning and a long, sweeping tail.

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Northwest Healthcare | 310 Sunnyview Lane | Kalispell, Montana | 59901 | p (406) 752-1724 | f (406) 756-2703 | [www.nwhc.org](http://www.nwhc.org)

**NORTHWEST  
HEALTHCARE**

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Sincerely,

Rochelle Mertz



A grateful employee of Northwest Healthcare, Kalispell, Montana

Enter your name and click to send as Email



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A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

*Robin Harrison MD*

A grateful employee of Northwest Healthcare, Kalispell, Montana



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**Fax Number: (406) 444-4825**

Dear Senators and Representatives,

I am an employee of Northwest Healthcare in Kalispell, Montana, the largest employer in northwest Montana. I write to urge you to oppose House Bill 305. This legislation repeals property tax exemptions for Montana hospitals including Kalispell Regional Medical Center, and our nursing home, Brendan House. If enacted, this legislation will mean a \$2 million increase in our costs to care for patients.

As you know, the Flathead struggles under nearly 12 percent unemployment which continues to climb. Every year in exchange for property tax exemptions, NWHC provides charitable care to people who meet charity guidelines. Each year NWHC distinguishes itself as a good neighbor in the Montana Attorney General's Report on Community Benefit by Hospitals. Last year the cost of charity care alone was nearly \$4 million and in 2011 this cost is projected to exceed \$5 million. Yet, at this unprecedented time when other hospitals are laying off health care workers, we have worked hard to implement no lay-offs, earning a one-percent merit increase for our employees and are still working hard to expand our campus to create even more good paying jobs.

We appreciate your hard work and public service, and now more than ever, we need your support and encouragement. Please work with us, to protect our local economy, working people and families. Support jobs and growth in Northwest Montana and oppose House Bill 305 and all similar legislation.

Sincerely,

*Mandy Amos*

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in cursive script that reads "Dawn M. O'Neil".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

*Michelle Barnes*

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in cursive script that reads "Janelyn Martindale".

A grateful employee of Northwest Healthcare, Kalispell, Montana





January 28, 2011

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Sincerely,

A handwritten signature in black ink, appearing to read "Devon Schneider".

Devon Schneider

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in cursive script, appearing to read "Jody M. Stales".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in cursive script that reads "Megan Collins".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in cursive script, reading "Meredith M. Rohman".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in cursive script that reads "Kelsey Gallipian".

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

(JOHN MEANS)

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in black ink, appearing to be a stylized 'M' or 'N' followed by a long horizontal stroke.

A grateful employee of Northwest Healthcare, Kalispell, Montana





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Sincerely,

A handwritten signature in black ink, appearing to read "Sydney R.illard". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in black ink that reads "Cheryl Lowe". The signature is fluid and cursive, with the first name "Cheryl" and the last name "Lowe" clearly distinguishable.

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in cursive script that reads "Gail Ballard".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in black ink that reads "Ashley Kray Stout". The signature is written in a cursive, flowing style.

A grateful employee of Northwest Healthcare, Kalispell, Montana



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Sincerely,

A handwritten signature in cursive script that reads "Diane Lee".

Diane Lee

A grateful employee of Northwest Healthcare, Kalispell, Montana





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Sincerely,

A handwritten signature in black ink, which appears to read "Patricia Mulgrew (RT/R)".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in dark ink, appearing to read "Julian Mulvaney (RT)R". The signature is written in a cursive, flowing style.

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

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Sincerely,

A handwritten signature in cursive script, appearing to read "William O'Leary".

A grateful employee of Northwest Healthcare, Kalispell, Montana



January 28, 2011

Fax Number: (406) 444-4825

Dear Chairman Blasdel, Members of the House Taxation Committee and the Flathead Legislative Delegation,

I am an employee of Northwest Healthcare in Kalispell, Montana, the largest employer in northwest Montana. I write to urge you to oppose House Bill 305. This legislation repeals property tax exemptions for Montana hospitals including Kalispell Regional Medical Center, and our nursing home, Brendan House. If enacted, this legislation will mean a \$2 million increase in our costs to care for patients.

As you know, the Flathead struggles under nearly 12 percent unemployment which continues to climb. Every year in exchange for property tax exemptions, NWHC provides charitable care to people who meet charity guidelines. Each year NWHC distinguishes itself as a good neighbor in the Montana Attorney General's Report on Community Benefit by Hospitals. Last year the cost of charity care alone was nearly \$4 million and in 2011 this cost is projected to exceed \$5 million. Yet, at this unprecedented time when other hospitals are laying off health care workers, we have worked hard to implement no lay-offs, earning a one-percent merit increase for our employees and are still working hard to expand our campus to create even more good paying jobs.

We appreciate your hard work and public service, and now more than ever, we need your support and encouragement. Please work with us, to protect our local economy, working people and families. Support jobs and growth in Northwest Montana and oppose House Bill 305 and all similar legislation.

Sincerely,

A grateful employee of Northwest Healthcare, Kalispell, Montana

Northwest Healthcare | 310 Sunnyside Lane | Kalispell, Montana | 59901 | P (406) 752-1724 | F (406) 756-2703 | [www.nwhc.org](http://www.nwhc.org)



January 28, 2011

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*Sheree West*  
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A grateful employee of Northwest Healthcare, Kalispell, Montana

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**NORTHWEST**  
HEALTHCARE



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*Thom Allen*